



# ACTION TAKEN UNDER DELEGATED POWERS BY OFFICER Date 6 August 2020

Title	Brent Cross Cricklewood Regeneration: Brent Cross Phase 1AN (Critical Infrastructure 1) – A5/A407Cricklewood Broadway junction as part of the delivery of the Southern Junctions
Report of	Deputy Chief Executive
Wards	Childs Hill, Golders Green and West Hendon
Status	Public
Enclosures	None
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# **Summary**

On 13 June 2019, the Assets, Regeneration and Growth Committee approved and authorised the Deputy Chief Executive to extend the scope of Conway Aecom's commission through the LoHAC framework to undertake the Southern Junctions Highways Works as explained in paragraphs 1.17 20 1.20 of that Report. The purpose of this report is to appoint Conway Aecom through the London Highways Alliance Contract (LoHAC) framework to construct the associated highways works for the improvements to the A5/A407 Cricklewood Broadway junction and commence works in August 2020.

# **Decisions**

To instruct Conway Aecom to commence demolition and construct the highway improvements to the A5/A407 Cricklewood Broadway junction as part of the Southern Junctions.

#### 1. WHY THIS REPORT IS NEEDED

- 1.1 On 13 June 2019, the Assets, Regeneration and Growth Committee approved and authorised the Deputy Chief Executive to extend the scope of Conway Aecom's commission through the LoHAC framework to undertake the Southern Junctions Highways Works as explained in paragraphs 1.17 to 1.20 of that report.
- 1.2 This report now authorises the appointment of Conway Aecom through the London Highways Alliance Contract (LoHAC) framework to construct the second part of the Southern Junctions, the A5/A407 Cricklewood Broadway junction widening and improvement works and commence those works in August 2020.

#### 2. REASONS FOR DECISIONS

- 2.1 Following the approval of the revised Brent Cross Cricklewood funding strategy with the Brent Cross North (BXN) and Brent Cross South (BXS) Development Partners, the council has taken responsibility for delivery of the highway improvements to the Southern Junctions comprising the A5 Edgware Road/Cricklewood Lane/Chichele Road and Cricklewood Lane/Claremont Road/Lichfield Road junctions.
- 2.2 The council has already appointed and instructed Conway Aecom to undertake the improvements needed to the Cricklewood Lane/A407/Claremont Road junction as the first part of the Southern Junctions implementation. It has also appointed Conway Aecom to undertake the improvements to the Geron Way junction on the A5 as part of the Thameslink works to provide access to the approved Waste Transfer Station utilising the existing London Highways Alliance Contract (LoHAC) framework contract.
- 2.3 Works to Cricklewood Lane/Claremont Road junction have progressed well and scheduled be fully operation by 3 July. The project is being completed within budget albeit slightly later than programmed as a result of the CV19 restrictions.
- 2.4 In parallel, the council has continuing with the improvements at the second junction of Cricklewood Broadway (Units 2a Cricklewood Lane, 168 Cricklewood Broadway and 164-166 Cricklewood Broadway). Detailed design work is nearing completion. Traffic management phasing and details have been agreed with TfL, LB Barnet, LB Brent, LB Camden and London Buses.
- 2.5 The pre-commencement conditions included in the Section 73 outline planning permission that must be discharged prior to works commencing on site have been submitted and due to be determined shortly.
- 2.6 The council is securing vacant possession of the properties at the junction by 3 July so that the utility disconnections and demolition can commence. The original date for obtaining vacant possession was 1 May. This was initially delayed to 1 June due to the CV19 lockdown. The council has been working

- with the tenants as much as possible to help them relocate in time and have been in regular contact with each business.
- 2.7 The Section 8 Agreement with LB Brent to allow the council to undertake works to the public highway within Brent is being finalised. This will be in place in by the end of July 2020.
- 2.8 The Council is now ready to appoint Conway Aecom through the LOHAC framework to improve the A5/A407 Cricklewood Broadway junction which is the second part of the Southern Junctions highway works and commence construction in August 2020.
- 2.9 These works fall within the package of critical infrastructure works that are funded by HM Government grant as part of the revised funding agreement for Brent Cross Cricklewood and are being delivered by the Council to support the comprehensive regeneration of Brent Cross Cricklewood (BXC).

#### 3. ALTERNATIVE OPTIONS CONSIDERED AND REJECTED

3.1 The alternative option considered for the Southern Junctions was for this scope to be delivered by a competitively tendered OJEU procurement. However, this would impact the critical path of the programme including achieving key milestones and would also attract a high level of administrative costs. It is therefore recommended to deliver the scope by the LBB framework contractor which has previously been awarded via a competitive tendering process.

### 4. POST DECISION IMPLEMENTATION

4.1 Once the decision has been approved, the Council will instruct Conway Aecom to implement the approved Detailed Design for the junction works and commence construction.

## 5. IMPLICATIONS OF DECISION

# 5.1 Corporate Priorities and Performance

- 5.1.1 The regeneration of BXC supports the Corporate Plan 2015-2020 priority 'To maintain the right environment for a strong diverse local economy', and the strategic objective under this priority to sustain LBB by 'promoting growth, development and success across the borough'.
- 5.1.2 The Growth Strategy for LBB recognises that regeneration and growth are vital for ensuring the future prosperity of the Borough and maintaining LBB as a successful London suburb. The scheme to transform BXC will play a major role in delivering this prosperity, doubling the size of the shopping centre and linking seamlessly to a new town centre for Barnet and North London across the North Circular Road. BXC is one of LBB's priority regeneration areas, and will provide approximately 7,500 new homes over the next 20 years. It is a key part of the wider revitalisation of the A5 corridor, linking BXC with developments at West

Hendon, Colindale and Edgware and improvements to Cricklewood Town Centre, to create a series of high quality modern suburbs. The first phases of the BXC project includes the redevelopment of the shopping centre, creation of major new infrastructure, improved links to the existing tube station, and delivery of around 2,461 new homes over the next 8-10 years. This will create an estimated 3,000 construction jobs, and 4,000 permanent jobs.

- 5.1.3 As well as meeting the housing and employment needs of residents, growth can play a role in the longer term sustainability of Council services. The first phase of development at BXC is expected to generate approximately an additional 91,500m² of net retail and commercial floorspace, equating to a potential business rate growth for LBB of up to £12.9m per annum. The 2,461 new homes delivered over the next ten years are expected to generate around £21.5m in New Homes Bonus payments and around £3.5m per annum in Council Tax when developed.
- 5.2 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)
- 5.2.1 Once approved, LBB will instruct Conway Aecom through the LoHAC framework procured by TfL to carry out the infrastructure delivery. These contracts will be reviewed by LBB's Integrated Programme Management Office legal advisors to ensure that the terms take account of the wider BXC programme.
- 5.2.2 Under the terms of the various agreements, the suppliers will attend monthly project development meetings and provide a monthly cost report to ensure that the contract is monitored correctly and to ensure value for money. LBB will manage the various contracts and agreements to ensure that they are delivered within the approved budget and within the agreed timescales.
- 5.2.3 The agreement can be terminated as stated within the various contracts.
- 5.2.4 These works form part of the £59.2m core critical infrastructure budget of which £55m is provided as part of the MCHGL Revised Funding Agreement for Brent Cross Cricklewood.
- 5.2.5 Current spend to date on the Southern Junctions is £8.637m.
- 5.2.6 Total forecast for the Southern Junctions is £11.397m which include £1.649m predicted spend on A407/Claremont Road junction improvements.
- 5.2.7 The estimated works budget for the A5 Cricklewood Broadway junction is £2.354m.

5.2.8 The values listed in the table are estimated figures and will be further reviewed by LBB Commercial.

Construction	£1,656,000
Utilities Infrastructure	£259,475
Legal Agreements	£10,000
Regulatory Planning	£57,887
Project & Programme Management	£370,239
	£2,353,601

# 5.3 Legal and Constitutional References

- 5.3.1 The LBB's power to enter into various arrangements to progress the redevelopment of the BXC scheme is contained in the general power of competence under Section 1 of Chapter 1 of the Localism Act 2011. Section 1 of the Localism Act 2011 provides local authorities with a broad power to do anything that individuals can do subject to any specific restrictions contained in legislation.
- 5.3.2 The Local Government (Contracts) Act 1997 provides an express general power for local authorities to enter into contracts with third parties.
- 5.3.3 Section 111 of the local Government Act 1972 provides a local authority with the power to do anything which is calculated to facilitate or is conducive or is incidental to the discharge of its functions.
- 5.3.4 Annex B of LBB's constitution, Responsibility for Functions, states the powers delegated to Officers, including that the Deputy Chief Executive has the lead responsibility to implement LBB's policies, to ensure that it delivers its objectives and duties, within budget and according to strategic priorities and statutory requirements.
- 5.3.5 The Council's Constitution, Article 7.5, Responsibility for Functions, states that the Housing and Growth Committee is responsible for the regeneration strategy and overseeing major regeneration schemes.
- 5.3.6 Article 10 Table B of LBB's constitution sets out the values for procurement activity. If within budget the approval method is via a Full DPR (Chief Officer in consultation with Theme Committee Chairman). This DPR complies with the constitutional requirements.
- 5.3.7 An alternative procurement route cannot be realistically made for economic or technical reasons and would cause significant inconvenience or substantial duplication of the LBB's costs, and new works, services or supplies need to be purchased from the contractor.

# 5.4 Risk Management

- 5.4.1 Risks are set out in the report to the Housing and Growth Committee <a href="https://barnet.moderngov.co.uk/documents/g9930/Public%20reports%20pack%2026th-Nov-2019%2019.00%20Housing%20and%20Growth%20Committee.pdf?T=10">https://barnet.moderngov.co.uk/documents/g9930/Public%20reports%20pack%2026th-Nov-2019%2019.00%20Housing%20and%20Growth%20Committee.pdf?T=10</a>
- 5.4.2 Key risks are identified are:
- 5.4.3 It is noted that the LOHAC Framework Agreement and any call-off contract under this Framework will expire on 21 March 2021. Most of the works will be completed by this date with mainly traffic signals and resurfacing work extending beyond this date. Nonetheless this risk will be monitored.
- 5.4.4 This risk of cost and time overruns will be actively managed through regular meetings with the suppliers and monthly reporting reports so that the contract can be monitored to ensure value for money and delivered to agreed timescales. Updates will be provided to the Growth, Regeneration and Operations Board and to the BXC Governance Board.

# 5.5 **Equalities and Diversity**

5.5.1 As set out in the report to the Housing and Growth Committee <a href="https://barnet.moderngov.co.uk/documents/g9930/Public%20reports%20pack%2026th-Nov-2019%2019.00%20Housing%20and%20Growth%20Committee.pdf?T=10">https://barnet.moderngov.co.uk/documents/g9930/Public%20reports%20pack%2026th-Nov-2019%2019.00%20Housing%20and%20Growth%20Committee.pdf?T=10</a>

# 5.6 **Consultation and Engagement**

- 5.6.1 As set out in the report to the Housing and Growth Committee <a href="https://barnet.moderngov.co.uk/documents/g9930/Public%20reports%20pack%2026th-Nov-2019%2019.00%20Housing%20and%20Growth%20Committee.pdf?T=10">https://barnet.moderngov.co.uk/documents/g9930/Public%20reports%20pack%2026th-Nov-2019%2019.00%20Housing%20and%20Growth%20Committee.pdf?T=10</a>
- 5.6.2 Relevant Statutory Undertakers and Associations will be consulted by the contractor.
- 5.6.3 Brent Cross Governance Board have been consulted on the progress on the Brent Cross North Phase 1A works throughout.
- 5.6.4 Necessary consultations have been undertaking through the planning process.
- 5.6.5 Necessary Consultation with other Highway Authorities.
- 5.6.6 LBB have been and are continuing consultation with TfL, LBB Highways, LBB Building Control, LBB Service Delivery team, NLWA, Argent, Hammerson and Network Rail.

#### 6. BACKGROUND PAPERS

- 6.1 Assets, Regeneration and Growth Committee, 20 June 2019
  <a href="https://barnet.moderngov.co.uk/documents/s52928/ARG%20BXC%20Committee%20Report%20June%202019%20Final%200506.pdf">https://barnet.moderngov.co.uk/documents/s52928/ARG%20BXC%20Committee%20Report%20June%202019%20Final%200506.pdf</a>
- 6.2 Assets, Regeneration and Growth Committee, 16 September 2019
  <a href="https://barnet.moderngov.co.uk/documents/s55213/Brent%20Cross%20Cricklewood%20up">https://barnet.moderngov.co.uk/documents/s55213/Brent%20Cross%20Cricklewood%20up</a>
  date%20report.pdf
- 6.3 Housing and Growth Committee, 26 November 2019 https://barnet.moderngov.co.uk/documents/s56498/BXC%20Committee%20Report.pdf
- 6.4 Housing and Growth Committee, 27 January 2020
  <a href="https://barnet.moderngov.co.uk/documents/s57432/Brent%20Cross%20Cricklwood%20Upd">https://barnet.moderngov.co.uk/documents/s57432/Brent%20Cross%20Cricklwood%20Upd</a>
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## 7. DECISION TAKER'S STATEMENT

7.1 I have the required powers to make the decision documented in this report. I am responsible for the report's content and am satisfied that all relevant advice has been sought in the preparation of this report and that it is compliant with the decision making framework of the organisation which includes Constitution, Scheme of Delegation, Budget and Policy Framework and Legal issues including Equalities obligations.

#### 8. OFFICER'S DECISION

I authorise the following action

8.1 To appoint Conway Aecom through the London Highways Alliance Contract (LoHAC) to construct the approved detailed design of the A5/A407 Cricklewood Broadway, including project management of this process and commence works in August 2020

Signed	Deputy Chief Executive
Date	6.8.2020